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TA PROVIDER	CITY	STAT	CAPABILITIES
3TP Ventures (Alan Steinbeck &			
associates)			Market Assessment Strategic Planning, Community Development, Grant writing
ACENet	Athens	ОН	Branding and Marketing
Advanced Wireless Solutions			Communications infrastructure contractor: wireless comms, cell towers, etc.
Allianas Arabitastura	Durham	NC	Historic Preseveration, NPS-Dept of Interior Historic Tax Credits, Restoration,
Alliance Architecture	Durham		Architecture, Development
Amanda Hurley APG Architects	Madison Zanesville		Post Doc biologist - life sciences / ag  Architecture firm
AF G AIGIRECIS	Zariesville	OH	Alcilitecture iiiiii
Arch City Development	Columbus	ОН	Financial pro forma, Prospectus and pitch deck development, Market studies and site assessments; Architectural designsInvestor Outreach; HUD Compliance; Entitlements and Zoning requrements; construction management; property management Financial projections and structuring (historics, PACE, and others), funding applications; Housing needs assessments; Marketing strategies; Economic and
Argus Growth Consultants			community development plans
ASHEVILLE BFF LLC	Asheville		Financial structuring; Prospectus development; Business & strategic planning
aspect studio architects	Youngstown	OH	Architectural designs (civic, university, workplace, corporate, religious)
			Startup business advisingInvestor outreach, capital raise; Human Resource
Ballard Capital	Canvas		Management
Barrett, Woodyard, & Associates			Mechanical and electrical engineering
BioFab Consulting / ARMI	Manchester	NH	Ag facility design
Blue Light Advisors			Financial Structuring; Prospectus Development
Dive Didee Advisor Comit	Diam'r a D	NO	Market assessment for broadband; Strategic and business planning for Broadband
Blue Ridge Advisory Services Group	Blowing Rock	_	projects; Broadband and cellular access projects
Bluegrass Opportunity Zone Advisors	Louisville		Securing private investment and debt financing
Boldsquare	Knoxville	TN	Applitants December Application Management College Co.
Brewer Ingram Fuller Architects Inc.	Knoxville		Architect: Program summary, Analysis, Master planning, full service
Brian Wishneff & Associates	Roanoke	_	financial structuring; Prospectus development; Community development
Business Uplifted Opportunity	Morgantown	WV	financial structuring; Business planning; Investor preparedness; Legal and
			governance, community engagement, marketing/web development
ODO Fire and interest	Ola alvas dila	MAD	Financial Structuring (NMTCs); Prospectus and financing package development;
CBO Financial	Clarksville		Capital Raise
Chmura Economic and Analytics	Richmond		economic analysis
Clay Christensen Group	Richmond		community / project development
CM Tate	Washington		Developer solicitation and identification; Capital Raise
CohnReznick	Baltimore	MD	Financial structuring with expertise in tax credit, including HTC, NMTC, etc.; Accounting
Designing Local	Columbus	0H	
Decree	011	011	Market assessments, financial feasibility stuies for parking facilities; Parking
Desman	Cleveland		management consulting; Parking facilities planning consulting services
Desmone Development Finance Initiative - UNC	Pillsburg & Morg	PA / VV	Architectural design firm
School of Government	Chapel Hill	NC	Market and financial feasibility analyses; Developer Identification; Deal negotiation
Downstream Strategies	Morgantown	WV	Market research and feasibility studies; Economic impact analysis, Built environment
<u> </u>	Aberdeen		Meat processing plant design; Business plans, executive summaries and Strategic
Dunlavy Contracting	Abelueell	טט	planning and brand development  Environmental Engineering; Brownfields research, ID, and mitigation; Full-scale
ECS Mid-Atlantic	Chantilly	VA	Environmental assessments
Edward Tucker Architects	Huntington		Architectural planning & design
EL Robinson Engineering	Charleston	_	Engineering Services
	Onuneston	V V V	Financial Structuring (NMTCs, HTC, Brownfields, PACE), Proforma Financial
Emerald Capital	St. Louis	IA	Projections, financial feasibility studies
EnSafe	Knoxville	TN	Environmental assessment, remediation, brownfields, Phase I/II Environmental
			pro forma and innovative finance; Marketing with RFQs and investment prospectus;
			economic development and market analysis; Strategic planning and downtown
Envision	Cleveland	ОН	revitalization, funding strategies and grant writing
Equinox	Asheville	NC	Sustainable Land use planning, landscape architecture
Eric Hedin	Athens	OH	Brewery Operations Planning
GenEdge (AL Philpott Manufacturing Ext	Martinsburg	VA	, 1 3
Partnership			MEP / Engineering Services
Graham Allison + Associates	Columbus	ОН	programs; Prospectus development; Management of Market Research/Feasibility Studies Subcontractors; Structuring/Civil Engineering (via Allison Structural Group); Identification of Developers and Business OperatorsOZ Fund manager, OZ strategist; QOF and QOZB structuring; Economic Development Consulting; Financing/investment Outreach
Grove and Dall'olio	Winchester	VA	architects
Crove and Dan One	Willonester		Financial projections: Prospectus and pitch deck development: Preliminary layout
		NC	Financial projections; Prospectus and pitch deck development; Preliminary layout concepts: Business Plans and Project Economics: Marketing PlansDeveloper ID
Growing Business Gutknecht Construction	Clyde	NC	concepts; Business Plans and Project Economics; Marketing PlansDeveloper ID
Growing Business			
Growing Business Gutknecht Construction	Clyde		concepts; Business Plans and Project Economics; Marketing PlansDeveloper ID

## Opportunity Appalachia List of Approved Technical Assistance Providers

HVS			Hotel feasibility studies and market analyses
			Prospectus development (OZ expertise); Market Research, Small business ecosystem
ICIC	Roxbury	MA	analysis
			Financial Pro Formas, Cap Tables & Return Models; Business & Investment Marketing
			Plans; Detailed governance of LLC's, C-Corps, and Public Benefit Entities, including
			tax, legal and mechanics of agreements; Setting up & Managing Investor Relations;
			Turning customers into investomers; growing through partnerships, including with
Incolo	Raleigh	NC	global companies
J.M. Teague Engineering & Planning	Waynesville		Traffic engineering & transportation planning
JA Street & Associates	Blountville	TN	General Contractor with in-house architecture
			Financial analysis and structuring; Prospectus development; Market Assessment;
Key Advisors	Atlanta	GA	Developer ID, Development Partners/ Management/ Branding Selection
Kramer Engineering	Columbus	ОН	Engineering Services
Lander and a COA			Architectural/Interior Design; Programming & Feasibility; Adaptive Reuse, Condition
Landmarks SGA	Somerset	PA	assessment, construction admin
Latus Studio	Columbus	OH	Full coming quality of und firms
Laura Hudson Architecture	Asheville		Full service architectural firm
Little Diversified Architectural Consulting	Charlotte	NC	Architect, specialty in community spaces & wellness
			Strategic Planning, business plan development, operational management;
Lookatt Conquiting	Ashavilla	NC	Identification of Project Developers/business operators; Project Management, grant
Lockett Consulting Main Street Studio	Asheville Sweetwater		writing Architectural design firm
Mark Hursty	Asheville		designing and building hot glass studios
Mark Huisty	ASHEVIIIE	INC	Project management in the architectural and interior design sector; Historic Tax credit
MARI imited	Columbus	ОΠ	, ,
MARLimited Marshall University Research CBER	Columbus		application support/submission (Federal and State of Ohio)  Business and Economic research
Matson Consulting	Huntington	_	Agribusiness Solutions / USDA programming
Maison Consuling	Aiken	30	Architecture, engineering, interior design, land surveying; Master planning, cost
MBI Companies	Knoxville	TN	estimating; Construction management, facility assessments, etc.
INIDI Companies	KIIOXVIIIE	TIN	Architectural/Interior Design, Graphic design; Master planning,
McMillan Pazdan Smith	Asheville	NC	ProgrammingConstruction Admin
Merrick & Co	Arlington		Life Sciences - bio ag
Miller Cupp Associates	Harrisonburg		Architecture firm
Mills Group	Morgantown	_	Architect
Willia Group	Morganiown	VVV	Financial Structuring (NMTCs, HTC, others), Proforma Financial Projections; Real
Mitchell Park Companies LLC	Charles Town	\//\/	estate development management
MKSK	Columbus		Planning, Design, Architect
Montrose Group	Columbus		Public Finance; marketing/communications, economic development
Morrison Engineers	Chapel Hill		Structural engineering
member Engineers	C.iaporriiii		Financial structuring, fundraisingPlanning/ zoninng, construction management, cash
Mountain Housing Opportunities	Asheville	NC	flow management
MSA Design	Columbus		Architectural planning & design
National Development Council	NY		financial structuring; Prospectus development
Novogradac	Atlanta		Accounting / transition structuring
Omni Associates Architects	Fairmont		Architectural design firm
Opportunity Virginia / LOCUS	Richmond	VA	OZ project structuring; Prospectus development
Ozone Capital Markets	Hingam	MA	Financial Structuring (OZ specialty); Financial modeling; Investor Documentation
Parker Poe	Charlotte	NC	Legal services related to real estate transactions, tax programs, etc.
People Incorporated Financial Services	Abingdon	VA	Financial Structuring; Prospectus development
			Market & Economic Research (co-working, makerspaces, and industrial feasibility
Place Dynamics	New Berlin	WI	studies, downtown revitalization planning, and more)
Prosim Engineering	Marion	VA	Engineering Firm - structural design, assessment
RBF CoLab	Youngstown	ОН	Architecture
Realty Trust Group	Knoxville	TN	Prospectus Development; project and pre-development budgets, cash flow returns
Resilient Heritage	Austin	TX	fundraising for arts, culture, and heritage organizations.
Retail Strategies	Birmingham	AL	Retail market assessments; Downtown Strategic Planning
Revival Design Collective	Coldwater	OH	Architecture firm
Richard Schultz Architecture & Planning	Albany		Architect, experience in food service & classrooms
RVC Architects	Athens	OH	Architect
			Landscape Architecture, civil engineering, surveying, Geotech Engineering studies,
			environmental servicesCommunity Planning, Economic Development &
S&ME, Inc	Knoxville	TN	Redevelopment - extensive; water and natural resources, cultural resources
SaveYour.Town	Gulfport	MS	Community Planning and Visioning
Scarlet Oak Capital	Columbus	OH	financial structuring; Prospectus development; Community development
			Financial consulting; Business planning, full service taxes & accounting, payroll,
SEO CPA Group			bookeeping; CFO Consulting, IT consulting
SFA	Philadelphia	PA	Market Assessmentbusiness development (sports facilities)
Sixmo Companies			Architecture, interior design engineering, materials testing, environmental consulting
Small Business Consulting	Charleston		Business planning; Capital readiness training; website SEO
Solar Hollar	Shepherdstown		solar installation and design services
SoTech Ventures	17		capital raise
Sparkman & Associates Architects, Inc.	Knoxville	TN	Architectural Firm
			Financial structuring, historic tax credits, proforma; Prospectus Development;
Spatialist LLC	Columbus	$\sim$ 11	Affordable Housing

cies Louis harleston  coswell faterford comerset ichmond	MO WV GA VA PA	Financial structuring; Financial projections, accounting, budgeting, planning project financing, NMTCproject development  Legal / QOF formation  Financial Structuring; Financial analysis, deal structure & pro-forma review; Market studies, Demographic & market trend analysis, mixed use concepts; Re-positioning, revitalization, acquisition, and disposition strategies; Developer RFQ & RFP coordination  Financial Structuring, NMTC expertise; Prospectus Development  Landscape Architects, planning
oswell laterford omerset ichmond	GA VA PA	Legal / QOF formation Financial Structuring; Financial analysis, deal structure & pro-forma review; Market studies, Demographic & market trend analysis, mixed use concepts; Re-positioning, revitalization, acquisition, and disposition strategies; Developer RFQ & RFP coordination Financial Structuring, NMTC expertise; Prospectus Development
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aterford omerset ichmond	VA PA	revitalization, acquisition, and disposition strategies; Developer RFQ & RFP coordination Financial Structuring, NMTC expertise; Prospectus Development
aterford omerset ichmond	VA PA	coordination Financial Structuring, NMTC expertise; Prospectus Development
aterford omerset ichmond	VA PA	Financial Structuring, NMTC expertise; Prospectus Development
ichmond		Landscape Architects, planning
		Language / nontous, planning
		Architectural, Engineering; Community Development
		Architect, specialty in historic buildings, HTC, SHPO. Experience in market analysis,
oanoke	VA	proforma development, financing, tax credit compliance.
thens		Community Development
harles Town	WV	community revitalization, economic development
olumbus	ОН	Development and RE, architectural
reenville	SC	Financial Structuring, NMTC, HTC, OZ expertise
leveland / Colo	ОН	Mechanical, electrical, plumbing design and engineering
harleston		downtown revitalizationcommunity strategic planning, downtown revitalization
		Financial structuring; Financial feasibility analysis, market intelligence; Capital Raise;
ovington	KY	Property evaluations, redevelopment strategies, HTC applications
ast Haven	СТ	Capital Campaigns
		Financial structuring; Business Planning; connection to leverage lenderscommunity
bingdon	VA	engagement and planning
dianapolis	IN	Economic Development, Community Resiliency
'ise	VA	Engineering (civil, structural, mehanical, electeical), Architecture, surveying
ridgeport	WV	Engineering Services
<u> </u>		Proforma development, financial structuring; Prospectus development; Market/demand
heeling	WV	research; Developer & Operator ID
		Financial structuring; Prospectus development; Financial analysis; Construction
ashington	DC	management, development consulting, construction services
acksburg	VA	Ag businesses
		Financial Structuring (NMTCs, OZ, HTC), Proforma Financial Projections; Market
		Research, Reuse AssessmentDesign/Architectural Support; Business Plan
ewtown	CT	Development; Developer ID; Capital Raise Support; Community Engagement
		Financial analysis; EngineeringBusiness planning / scalingEconomic development,
		planning services, municipal development
kins	WV	Developer, project management
		Market research for meat processing facilities; Meat processing plant design; Business
		plan, proforma development for meat processing facilities; Food safety program
ndalusia	AL	development, and employee training
harleston	WV	Architectural
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